

UEMS Internal Financial Reviewers' Report for the Year 2024

As the Internal Reviewers for UEMS, appointed by the UEMS Board and Council, we state the following to the UEMS Advisory Committee and Council meetings, April 25-26, 2025:

Dr. Hannu Halila (Finland, Past President and Honorary Member) and **Dr. Jan Skrha** (Czech Republic) are representing National Medical Associations and **Dr. Patrick Twomey** (Laboratory Medicine, Ireland) is representing UEMS Sections, as UEMS internal reviewers.

We three had a meeting at the Domus Medica Europae, on March 19, with the UEMS Finance and Administration Manager Marco Sartori. Our meeting was useful and we had lengthy, thorough discussions about UEMS finances and the prospects for the future.

General Remarks - The financial figures for 2024

The operating total profit of 2024 for Appropriation for the entire organization is 12 771,42 € (in 2023 is was 11,356.57 €) This is a good result and the UEMS Executive is to be congratulated. This was achieved in spite of the increased expenditures (e.g. salaries, implementation of the new platform).

The income for European Examinations was 1,527 million € (at the same level as in 2023 when it was 1,574 €). The income for EACCME rose significantly and was 1,613 million € (1,337million € in 2023), mainly due to an increase in the number of applications.

We extend our thanks to Marco Sartori and the UEMS Office for good assistance for us and careful work with the accounts. Handling of 85 UEMS bank accounts yearly is a huge task. The amount of UEMS financial transactions is around 25 000 – 30 000 yearly.

We were told that last year there has still been some challenges with the accounting due to transfer to the new UEMS digital platform. But overall the new system is working well and the processes are getting better.

The External Auditors report is not available. We were told that **External audit** is not necessary by law but preferred. We completely agree with this need. The task of the External auditors among others things is to look after the fact that the accounts are properly held. Which we have no doubt about. It looks like there will be the External Auditors report for the Financial year 2025 given in 2025.

We were satisfied to notice that unlike the previous year there has not been as many resignations from the UEMS office personnel although the labor market in Brussels is very competitive. **Competent and stable personnel is most important for the success of UEMS.**

Membership fees - problems still with some countries

We were shown that one Full member country and three Associate or Observer members had not fully paid their contributions for 2024. Hopefully, they will have paid by the time of UEMS Advisory Committee meeting, after several reminders. It is our view that the UEMS Council should take necessary action regarding the status of these countries, at least after repeating failures to pay the contributions. This is especially important in the case of full UEMS member countries. There cannot be any "free riders" in our organization.

We again suggest that UEMS Associate member country **Ukraine** does not have to pay the contribution (2500 €), for the year 2025. UEMS should in addition continue to give all the possible support to Ukraine and the Ukrainian Medical Association.

Renting space income from Domus is now very good, the house is full. It has to be remembered that the original idea of Domus Medica Europae in the 1990's was to have all EMOs (European Medical Organisations) under one roof, but the other EMOs have not responded to UEMS invitation to come to Domus. This would have had many benefits and increased collaboration between all the EMOs.

Payments without documentation

We were happy to hear that there are now very few payments without proper documentation. This was a problem for many years, mainly by UEMS Sections. The new digital platform also helps in this area.

Treasurers meetings

There was good feedback of the previous meetings between the UEMS Office and the Treasurers of the UEMS Sections, chaired by the UEMS Treasurer **Dr. Othmar Haas**. These meetings were virtual with very good attendance. We encourage to continue these meetings. Introductory courses for new section treasurers about UEMS finances can also be arranged. In addition, perhaps financial matters related to UEMS Sections could also be on the agenda of the UEMS Advisory Board in order also for the Section Presidents to better understand the structure of UEMS finances. Another possibility is to have Treasurers meetings enlarged also to Section Presidents and Seceretaries. Perhaps arranged according to the three Groupings of Sections in order not to make the meetings too large. These meetings could also serve as a forum to exchange good examples of finances and activities.

In the new system it is also possible to give the section treasurers financial reports every 3 or 6 months. Explanatory notes to the finances can be given also to sections in order to explain better the rather complicated system of UEMS finances.

Also more financial collaboration of the sections could be planned. Programs for their virtual meetings and other kinds of services can be purchased collectively in order to save costs. Collaboration between Sections and Boards is still recommended also e.g. in organizing their European Exams (perhaps a "Platform for UEMS European Examinations").

Management fee

The management fees (total 203 000 €) that UEMS Bodies are paying to UEMS are based on income. There are huge differences in the amount of incomes between the different bodies. This raises the question whether all sources of income are properly recorded. If not, this is potentially a major problem.

Financial simulations can still be made in order to have a system for management fee as fair as possible for all parties involved.

Assets of Sections Accounts

All in all, the UEMS had **4,799 million € of assets** in bank accounts at the end of year 2024. By far the most of this lies in the section accounts. This amount could create a tax threat to the entire UEMS. There is also huge variation in the assets between the UEMS Sections and other bodies in UEMS. The range for the end of 2024 was: 110 € - 378 146 €. The extreme low level of assets in some bodies raises the question whether they have had any activities recently.

An important way to earn some extra money for UEMS has been to transfer some of these assets to accounts with interest rate around 3 %.

Need for future projects

Based on the above large assets in the accounts, the UEMS still should plan for common projects within the main areas of interest to UEMS. This is needed, not only politically within the organization, but also to avoid possible tax consequences. The UEMS Executive is continuing to strongly encourage Sections for this.

An important project has been to **increase political lobbying** towards EU Commission and EU Parliament in, especially in postgraduate training and CME/CPD. This is in the interest of National Medical Associations as well as UEMS Sections and Boards. We are satisfied that the UEMS Executive is now more active also in this important area of UEMS work.

It is our view that this is a good example of the kinds of common projects that have been discussed in the wider UEMS organization in recent years. We recommend that big projects are communicated in advance also with the UEMS Sections.

Organisation of Council meetings

Holding UEMS Council meetings in Brussels is more expensive for UEMS than holding it other locations in the UEMS countries. Based on the experiences of the UEMS Congress in Leuwen in 2026, other locations in Belgium could also be considered. We discussed also the use of interest money from the sections assets in the bank accounts to finance Council meetings.

The structure of the Council meetings has a lot of repetition in the agendas of first the Advisory Board and the subsequent Council. To avoid repetition, presentations of the ETRs could be shortened in the Council to give more time for other agenda items.

Looking at 2024 and beyond

We also discussed the idea of forming a separate **finance committee** within UEMS (e.g. Treasurer, some other members of the Enlarged Executive Committee, Finance Manager, treasurers of some bigger sections).

The loan situation of UEMS has continued to ease significantly. All the external loans will be paid in total in 2026. This proves that aquiring Domus Medica for UEMS was a very good decision financially as well as politically.

Financial challenges still remain, especially in relation to the resources of the UEMS office.

Finally based on out review, we recommend that the UEMS Council will accept the financial report for the year 2024 and approve discharge from liability to the Executive Committee.

UEMS Internal Reviewers April 10, 2025

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